## Hours Not Worked Public Works & Assets



KPI Owner: Director Burns Process: Time & Attendance

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary
Baseline: 9% FY12 monthly average rate	Data Source: Payable	Plan-Do-Check-Act Step 5: Pilot short term and/or long term solutions
compared to the standard number of hours from	Goal Source: Enterprise KPI for productivity	Measurement Method: Total # of hrs per month employees were not at work performing normal job functions (excludes vacations & holidays), rate calculated by dividing by total standard hours Why Measure: Better understand culture impact on employee attendance
	Benchmark Source: Bureau Labor Statistics	Next Improvement Step: Validate effectiveness of Sick Leave report. Continue to track & monitor.
How Are We Doing?		

Jan2014-Dec2014	Jan2014-Dec2014
12 Month Goal	12 Month Actual
34,788	51,959
,	•



Dec2014 Actual
4,529
Hours





